Does Goal-Setting Pulls Off or Stops Short? Evidence from an at scale Experiment in Tanzania *

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Abstract

We conduct an at-scale randomized control trial among 18,000 secondary students in Tanzania to examine the effects of self-set academic goals on students' efforts and academic outcomes. We also test the impact of combining goal setting with non-financial rewards. We find that goal-setting has a significant positive effect on student time use, study effort, and self-discipline, which reflects in small but statistically insignificant improvements in the performance on the test. However, the impact of goal-setting on performance in test is strongly concentrated in the *middle* of the distribution of baseline learning levels. We also find that combining goal setting with recognition awards for achieving the goals does not demonstrate any complementary effects. The overall impact of the treatment does not vary significantly across gender, but it does have a stronger impact on students coming from weaker socioeconomic backgrounds.

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1 Introduction

A large number of initiatives to improve educational outcomes in developing countries have taken place, many of them such as school construction (Duflo 2001), hiring additional teachers (Banerjee *et al.* 2007, Muralidharan & Sundararaman 2013), giving students textbooks (Glewwe *et al.* 2009), classroom computers (Banerjee *et al.* 2007), information (Islam 2019), relieving the distance constraint (Muralidharan & Prakash 2017, Fiala *et al.* 2021), etc. require significant resource mobilization.[1] While there is significant progress in understanding the impact of resource-intensive interventions, the educational reality in Sub-Saharan African countries posits a fundamentally different challenge, especially given resource-poor settings. In this paper, we conduct an at-scale randomized control trial (RCT) among all the secondary schools in Zanzibar to test the impact of goal-setting (an inexpensive yet promising intervention) on student effort and academic achievement.

Goal setting is an inexpensive tool that is scalable without mobilizing significant resources if it works effectively.[2] Setting personal goals can act as a self-imposed commitment device to motivate oneself, increase effort, persistence, discipline, and self-regulation (see Church *et al.* 2001, Wiese & Freund 2011). Furthermore, goal-setting can enhance student's interest in the subject matter, increase sensitivity to performance outcomes, prompt self-monitoring of performance attainments, promote student's self-efficacy in learning, and help individuals pursue a level of challenge that optimally exceeds their present capacity.[3] Previous studies show that goal-setting is associated positively with growth mindsets, achievement, engagement, and academic outcomes (Burns *et al.* 2017; Martin & Liem 2010; Martin &

[1] Overall, the results from these studies suggest that programs which may increase one academic outcome such as getting children into the classroom to improve school participation may not improve their test scores. These programs are also very resource-intensive. They impose substantial costs on the government in resource-poor developing countries, making them difficult to scale up nationwide in poor developing countries.

[2] In addition to budgetary implications, the countries in Sub-Saharan Africa lack adequate human capital resources such as qualified teachers and tutors Bank 2012.

[3] Goal-setting often acts as a tool to motivate oneself, increase effort, persistence, discipline, self-regulation and correcting present-bias (see Locke & Latham 1990, Heath *et al.* 1999 for examples). It is conceivable that similar actions in the context of education can improve academic performance.

Elliot 2016b; Martin & Elliot 2016a). Furthermore, specific and challenging goals lead to better performance since these goals reduce the ambiguity of what is to be achieved (Locke & Latham 2002).

This study examines the impact of a goal-setting intervention that aims to improve students' academic outcomes in almost all public schools (187 schools) in Zanzibar (Tanzania). We test the impact of goal-setting using two treatment groups. In the first treatment group (64 schools), we encourage students to set their own goals (a target score) for improvements in math test scores. In the second treatment group (61 schools), we add performance-based non-financial recognition awards (medals, certificates, backpacks, etc.) for achieving the goals. Such non-financial recognition awards provide social recognition from teachers, peers, or society. The recognition acts as an extrinsic incentive to work harder towards their goal. Economic theory suggests that extrinsic incentives can increase effort and achieve better outcomes (see Besley & Ghatak 2008, and Ashraf *et al.* 2014). When faced with extrinsic incentives and external recognition due to their improved performance, students may increase study effort and become more focused in terms of time use and discipline. A combination of an extrinsic (recognition) and intrinsic incentive (self-set goal) may have higher gains than goal-setting alone. On the other hand, there is evidence that in cases where the effort is put towards tasks which are *moral* or *social* in nature, the extrinsic incentives may crowd out intrinsic motivations (See Bowles 2008, Heyman & Ariely 2004, Islam *et al.* 2020).

In this paper, we attempt to answer two important questions. First, do self-set goals provide sufficient impetus for improved student effort and academic outcomes? Second, can recognition awards tied directly to goal achievement further enhance these outcomes? Improving the motivation of young students to work harder and perform better has been a challenging endeavor (Clark *et al.* 2020). Therefore, from a policy standpoint, goal-setting offers a low-cost, scalable option with intrinsic merit beyond its instrumental value in promoting student effort and academic achievement.

We find that self-set goals lead to a significant positive impact on self-reported time use,

student effort, and self-discipline. However, we did not find any significant positive effect on other outcomes, such as confidence and aspirations. We also find slight improvement in the performance on the math test, although it is not statistically different from zero (0.04 SD with p-value = 0.5). However, we find stronger evidence of improvements in math test for students who are in the *middle* of the distribution of pre-intervention math skills (0.08 SD with p-value = 0.04). Therefore, we find that goal-setting intervention appears to work for students who are neither the weakest nor the strongest compared to their counterparts. Combining the two treatments, i.e., goal-setting with performance-based non-financial recognition award, shows similar trends but no statistically different results compared to the pure goal-setting treatment.

We explore heterogeneity by students' gender and socio-economic backgrounds since they are likely to respond differently to the intervention. We proxy the students' socio-economic background by looking at whether either of their parents can read/write in English. We explore these heterogeneities by looking at differential impacts for female students and students with diverse English language skills of parents. Results suggest no statistically significant differences by gender of the treated students and that the students having parents who cannot read and write English perform statistically similar to the students having parents who can read and write English. However, for the sample of students demonstrating improvements in test performance, the goal-setting intervention appears to have reduced the learning gap between students having parents familiar with English versus students who do not (with the former having higher average learning levels).

This paper contributes to several related literatures. Our findings contribute to the literature using experiments to estimate the impacts of self-set goals on academic performance in various settings. Recent experimental studies in the US and Canada use a variety of goal-setting interventions and incentives related to academic performance and find mixed results on academic outputs (see, for example, Clark *et al.* 2020, Lent 2018, Morisano *et al.* 2010, Levitt *et al.* 2016, and O'Neil *et al.* 1995). Among the closest to our study, Clark *et al.* 2020

in the context of undergraduate students in a public university in the US finds that only the goals which are specific to certain academic tasks show improvements in completion and performance. On the other hand, in the developing country context Mukherjee & Poonuganti 2019 find no overall impact of parents' involvement in setting goals and aspirations on their kid's academic outcomes in India. Dobriyoni *et al.* 2019, in the context of college education in Canada, finds no impact of goal-setting exercises on GPA, course credits, or persistence in subsequent years of education. Lent 2018 using a similar setting finds no impact of goal-setting on undergraduate academic performance and attributes this to the rigidity of set goals. Another related experiment by Van Lent & Souverijin 2017 analyzes the effects of setting a goal and increasing its ambitiousness using mentor-student meetings involving first-year university students and finds students in the treatment groups performed better. However, students challenged to set a higher goal performed significantly worse than comparable students in the goal treatment.

A closer geographic comparison comes from Mbiti *et al.* 2019 who test the impact of resource-intensive interventions (grants and incentives for teachers) on student performance in Tanzania. The results we document on the test performance and specifically in the *middle* of baseline math ability are not as large as Mbiti *et al.* 2019 but not trivial in size either, especially when comparing a resource-intensive set of interventions to a softer behavioral nudge. Additionally, an important contribution of this paper is to extend the goal-setting literature to the context of a developing country and pre-college (secondary school) setting. The targeted student population is of particular interest to the policymakers given the very high rate of student dropout around this age. [4]

We also make small contributions to the very few empirical papers that have analyzed the role of 'status' and 'social recognition' (Ball *et al.* 2001; Markham *et al.* 2002; Charness *et al.* 2010 and Kosfeld & Neckermann 2010). Although in this paper we do not directly test the

[4]In Zanzibar, almost half of the students entering secondary schools drop out before completion. Also, the transition from lower secondary to higher secondary is only 8.4 percent (MOEVT 2017). Evidence suggests that most students drop out due to poor performance in lower secondary exit examinations.

pure 'status' dimension of awards and student recognition as predicted by many theories, we estimate if such awards complement the impact of goal-setting on students' academic performance, especially if tied directly to goal achievement.[5]

Finally, to the best of our knowledge, this is the first paper conducting an *at-scale* randomized experiment related to goal-setting. While, in theory, smaller-scale experiments can test and inform a potential large-scale program roll-out, it does not happen as often due to governmental and bureaucratic constraints. An intervention as cost-effective as goal-setting is easier to roll out at a larger scale and hence is better tested at such a large scale. In addition to that, large-scale experiments not only circumvent the problem of external validity in a randomized experiment but also avoid the issue of program effects being different at a smaller scale versus at a larger scale (Muralidharan & Niehaus 2017).

2 Experimental Design

2.1 Context

Zanzibar, off the coast of mainland Tanzania, is a semi-autonomous archipelago that comprises two main islands: Unguja and Pemba and multiple smaller islands around the region. The Government of Zanzibar acts independently from Tanzania on all matters other than foreign policy. Zanzibar's economy is mainly supported by the service industry, with tourism contributing to 51% of the GDP (Mosedale 2010). The total population of Zanzibar is estimated to be around 1.6 million in 2015 (OCGS 2016), with approximately two-thirds living in Unguja. The literacy rate, as defined by the percentage of people above ten years of age who can read and write simple statements, was around 84% in 2016 (MOEVT 2017). This

[5]There are a large number of theories on status awards and social recognition and predictions in economics (e.g., Frey 2007; and Besley & Ghatak 2008). Frey's (1994) theoretical model shows how external intervention may influence volunteers' efforts and performance (REF: Frey, B. S. (1994). How intrinsic motivation is crowded out and in. Rationality and Society, 6(3), 334-352.). Benabou & Tirole 2006 provide a set of tests for the hypothesis that volunteers are motivated by social-image concerns about their preferences for prosocial behaviors and material rewards.

figure was slightly lower for females at around 79%. Compared to Tanzania as a whole, the literacy rate is 5-10 percentage points higher in Zanzibar (MOEVT 2017).

Education is considered a basic human right in Zanzibar and is free at the primary level. The education structure is organized as two years of pre-primary, then six years of Primary schooling starting at six years old. From here, students move on to Lower Secondary for four years before starting Advanced secondary school for an additional two years. Once they clear Advanced Secondary, they can move on to Higher Education. The language of instruction is English from grade 5 onwards; subsequently, all subjects, except Kiswahili, are taught and tested in English.

Student performance in national exams is generally poor. Around one-fifth of all students taking the secondary school entrance exam failed to pass. Students' performance in Mathematics was especially low. At the lower secondary level, only around half of all students managed to pass the Form 2 exam (lower secondary level or grades 8 and 9), while the rest comprised those that failed or did not take the exam. High levels of variation are found across the subjects in the Form 2 exam, with students scoring around 45% in Kiswahili on average while only managing a 15% average in Math. Dropout rates are especially problematic at the ordinary secondary level, with around 30% of the students failing to pass the Form 2 exam and around half of all students leaving the system before the end of the four-year cycle (MOEVT 2017).

2.2 Intervention and Timeline

We conducted the nationwide experiment in Zanzibar, where all grade eight students in public secondary schools were a part of the study sample. There were a total of 187 secondary schools randomly assigned to two treatments and one control group (see Table 1 for sample sizes). Goals in both treatment arms were set following Martin & Elliot 2016b and Martin & Elliot 2016a. Before the treatment (goal-setting) was announced, we conducted baseline data collection, including baseline math and English scores. After the treatment was announced

and before the endline data collection and test, students were reminded of their goals. Table 2 shows the timeline of the study, interventions, and reminders.

The *Treatment 1* group, received the goal-setting intervention. In this group, the enumerators introduced the concept of setting goals to the Form 2 students using a given script (see Appendix Figure A.1). The enumerators then used an interactive exercise to ensure students understood the concept of setting a goal. Before we asked students to set their goals, we conducted a standardized baseline test for students in English and Mathematics using a curriculum-based assessment specifically developed for the study. Students were asked to set their goals soon after the baseline test was completed. This was a self-set goal for themselves for a similar exam at the end of the year (about nine months).

The *Treatment 2* group, also known as "goal-setting + Recognition" received the goal-setting intervention as in Treatment 1, and a Non-Financial recognition reward was announced for students achieving their goals. These rewards were in the form of certificates of achievement given in a ceremony in front of the whole school. Students were made aware of this reward as part of the given script in Treatment 2 schools (see Appendix Figure A.2).

After the treatment announcement, teachers and headteachers in the two treatment groups were asked to give students periodic reminders of their goals. Schools also received a poster to display, reminding students about working on their goals every month. Finally, students were told that the endline exam would be undertaken at the end of that year.

2.3 Data Collection

Baseline data collection was conducted in February 2016, which included: (i) Survey with the Head Teacher, (ii) Survey for the Form 2 English and Math teachers, and (iii) Form 2 Student Survey and Assessment. At the end of the data collection, the enumerators were instructed to make announcements to the two treatment groups on goal-setting exercises. Students in the treatment groups were given a (iv) Treatment Sheet to record their goals. The baseline student sample consists of around 18,281 students from all schools.

Endline data collection was conducted in mid to end of October 2016, which included: (i) Survey with the Head Teacher, (ii) survey with teachers, and (iii) student survey and Assessment in English and Math. Only students from the baseline were tested in the endline.

2.4 Validity of the Experimental Design

To ensure that the randomization was successful and treatment and control schools were similar before the experiment, we perform a balance test on student and school characteristics, respectively, in tables 3 and 4. There are no statistically significant differences between the treatment and control students on the baseline test score. Out of 26 total comparisons, there are slight imbalances on only two occasions in student characteristics. In addition, we do not find any statistically significant difference in school-level characteristics.

About 26% of students were absent during the endline data collection, which gives us 13,426 students on which the final analysis is conducted. Table 3 shows that this attrition rate was not statistically different across study groups. After presenting the main results, we will revisit this issue of attrition and attempt to understand and alleviate concerns around its potential impact on the results.

The average age of students in the study is about 16 years and seven months. Around 55 percent of the students are female; 74 percent reported living with both parents; 6.4 percent are repeating their current grade, and 9.7 percent are new to their respective schools. On average, students reported spending 3 hours a week studying for Mathematics outside of their school, and around 47 percent reported attending exam preparation classes for Mathematics.

2.5 Goal-Setting

Students in both treatment arms set goals in the form of a target score to achieve (out of 20 points) at the endline test. Figure 1 and 2 show the distribution of goals set (out of 20) for both treatment arms. As observed, the majority of students set very high goals. The distribution of set goals is remarkably similar across both the treatment arms, thereby pro-

viding evidence against any strategic goal-setting across arms. In an attempt to understand the goal-setting in detail, we plot the distribution of the gap between the set goal and actual baseline score for both the treatment arms in Figures 3 and 4 respectively. As observed, most students have set very high goals compared to the actual baseline performance, and this pattern is similar across both the treatment arms. Most students have aimed at covering a gap of more than 10 points from their baseline score, a gap which is *more than half* of the total points on the exam.

2.6 Outcome Measures

We analyze the impact of the intervention on *six* key outcome measures. We discuss the construction of these outcome measures below in detail:

Student Time-Use: In both the baseline and endline survey, we collected data on time use on an average weekday in various time use categories. These categories include: *studying and doing homework outside school*, *helping family with household or other type of work*, *sleeping*, *playing games, chatting with friends etc outside school*, *Studying extra for the endline exam*, and *hours studying math outside school*. Responses to these questions in the survey are coded on an increasing scale of 1 to 5, with 1 being the lowest and 5 being the highest value. [6] Standardized values of responses to all these questions are converted to a single Anderson's Index (see Anderson 2008), called *Time-use Index*.[7]

Effort Index: In the endline survey, we collected data on measures of effort students have put in the class and for exams using questions related to their studying habits in the class and for exams. These questions are Likert scale responses to statements like *I studied regularly*, *I tried to do well compared to other students*, *I tried to get a better score than the last year*, *I actively participate in class discussions*, *I prepare and review lessons*, and *I plan and organize*

[6] Responses range from *Usually not at all* coded as 1 to *More than X hours* coded as 5.

[7] Responses for *Sleeping*, *Helping with family work*, *Sleeping* and *Playing games etc* are reverse coded as these are likely the substitutes for spending more time in studying.

my school work. Students ranked these statements on a Likert scale of 1 (strongly disagree) to 4 (strongly agree). We combine the standardized values of these responses to form a single Andersons's Index called *Effort Index*.

Self-Discipline Index: We collected students' responses to statements measuring the degree of self-discipline in a student's life. These statements are: *I like to be very good at what I do*, *I can be very disciplined and push myself*, and *I finish whatever I begin*. Students ranked these statements on a Likert scale of 1 (strongly disagree) to 4 (strongly agree). We combine the standardized values of these responses to form a single Andersons's Index called *Self-Discipline Index*.

Confidence Index: We collected the students' responses to statements measuring their level of confidence. These statements are: *I feel very confident in exam*, *I feel very confident when I play with my friends*, and *I feel very confident talking to my teachers and responding to their questions in class*. Students ranked these statements on a Likert scale of 1 (strongly disagree) to 4 (strongly agree). We combine the standardized values of these responses to form a single Andersons's Index called *Confidence Index*.

Aspirations Index: We collected students' responses to statements measuring the level of aspirations. The statements are: *I have high goals and aspirations*, *I do not expect much from my future*, and *I have a desire to pursue further education*.[8] Students ranked these statements on a Likert scale of 1 (strongly disagree) to 4 (strongly agree). We then combine the standardized values of these responses to form a single Anderson's Index called *Aspirations Index*.

Test Score: The goal-setting exercise in both the treatment arms was in connection with the Math test scores. We administered a Math test at baseline followed by the same test (with questions ordered differently) at the endline. We use these endline test scores as our outcome of interest. We standardize the raw scores by creating z-scores for endline and

[8]The statement *I do not expect much from my future* was reverse coded.

baseline scores.[9] We also report similar z-scores for the English test, which were administered during baseline and endline.

Parent's and Teacher's Efforts Index: In the endline survey, we ask students questions related to teacher and parent effort, and we combine them to form indices for teacher and parent effort.[10] Questions related to the teacher's effort are: *Did your teacher assign any homework last week?*, *Did your teacher give quizzes or tests last month?*, and *If you had questions or problems, could you discuss them with your teacher freely?* Questions related to parent's efforts are: *During the last week, have your parents asked about your school life?*, *During the previous week, have you worked on school work with your parents?*, and *During the last week, have your parents checked if you did the homework?* We combine the standardized values of these responses to form two Anderson's Index called *Teacher Effort Index* and *Parent Effort Index*.

2.7 Estimating Equation

We are interested in estimating the impact of goal-setting (Treatment 1: GS) and the goal-setting with public recognition (Treatment 2: GS + R) on outcomes of interest. We estimate the following equations to evaluate the impact of the two treatments:

$$Y_{is}^{Post} = \beta_0 + \beta_1 T_s^{GS} + \beta_2 T_s^{(GS+R)} + Y_{is}^{Pre} + \epsilon_{is} \tag{1}$$

where, i is the student in school S. Y_{is}^{Post} is the outcome of interest observed at the endline. T_s^{GS} and $T_s^{(GS+R)}$ denotes goal-setting and goal-setting + recognition treatments respectively. Y_{is}^{Pre} is the baseline value of outcome observed at the endline. β_1, and β_2 are our main coefficients of interest and provides the *intent-to-treat* estimate, which is the effect of goal-setting and goal-setting + public recognition on the outcomes of interest. We also estimate

[9] We use the control group as the base category. The formula used is: $\frac{\text{(Raw Score - Mean of Control Raw Score)}}{\text{Standard Deviation of Control Raw Score}}$.

[10] The responses to these questions are recorded in Yes or No.

a modified version of equation 1 for the pooled treatments ($T_s^{GS} + T_s^{(GS+R)}$). ϵ_{is} is the error term. We cluster the standard errors at the school level since randomization is at the school level.

3 Results

3.1 Predictors of the test scores

The set of outcomes such as time-use, effort, self-discipline, confidence, and aspirations are important behavioral changes that have been shown in the literature to be highly predictive of educational outcomes (Heckman *et al.* 2006; Almlund *et al.* 2011; Alan *et al.* 2019). However, which of these *intermediary outcomes* are strongly correlated with test scores is an empirical question in our setting. To understand these outcomes' relative and absolute importance, we examine the correlation between these outcomes and the test scores using the endline data for only the control group. Since the control group was not exposed to the goal-setting exercise, and the testing and evaluation were done parallel to other treatment groups, the correlations between intermediary outcomes and test scores are a good proxy of underlying counterfactual correlation for the treated groups. We regress the math z-scores of the control group from the endline on each of these intermediary outcomes. Table 5 summarizes the results. Since the performance on the test is also impacted by a student's demographic characteristics, we sequentially include the gender of the student, an index of household assets (from baseline), and the English language ability of the parents as controls. Column 4 shows that time use, effort and aspirations are strongly correlated with performance on the math test. Self-discipline also positively impacts the test scores but marginally misses the statistical threshold (t-statistic = 1.17). Overall, we find that time-use, effort, self-discipline, and aspirations are predictors of the test scores in our setting, which are the right mechanisms to impact the test scores if moved by the intervention.

3.2 Average Treatment Effects

We first present the estimates of the impact of goal-setting and goal-setting combined with recognition on our first stage outcomes: *Time-use Index*, *Effort Index*, *Self-Discipline Index*, *Confidence Index*, and *Aspirations Index* in columns 1-5 in Table 6. We present the estimates of the impact of the two treatment arms in Table 6 and find that both treatments led to a significant change in students' time use behavior, effort, and self-discipline. This analysis looks at five different outcomes for two treatments each (a total of 10 comparisons). Therefore, a conventional statistical significance observed in outcomes does not rule out the presence of "false positives" due to multiple hypothesis testing. We subject all these ten comparisons to the false discovery test as per the Benjamin-Hochberg procedure (see Benjamini & Hochberg 1995) and find that all results which show statistically significant movements pass the B-H test.[11].

While the goal-setting & goal-setting+recognition arms show differential movement in outcomes, these differences are not statistically different across arms (as shown by an F-test of difference in coefficients across treatment arms). Therefore, we pool both the treatment arms, and Table 7 shows the results. Column 1 shows the overall effect of goal-setting on the *Time-use Index* by pooling both the treatments. The estimates suggest an aggregate effect of 10.7% of an s.d with smaller standard errors. Column 2 of Table 7 shows a positive and statistically significant impact (of 0.08 SD) of goal-setting on *Effort Index*. Column 3 shows a similarly positive and statistically significant impact of the treatment on *Self-Discipline Index*. In column 4, we analyze if goal-setting affected students' personalities by looking at the impact of the two treatments on a measure of student confidence: *Confidence Index*. We find that the impact of the goal-setting treatment on *Confidence Index* is positive but very small and statistically insignificant. In column 5, we analyze if goal-setting affected students' aspirations. We find evidence that the goal-setting intervention had positive but very small and statistically insignificant on *Aspiration Index*. Although aspirations are very

[11] With a chosen false discovery rate of 0.1 and 0.2.

strongly correlated with the test scores in our setting, the goal-setting intervention was not able to move it, a finding that is consistent with the literature in psychology.[12]

The goal-setting intervention positively impacts the key intermediary outcomes identified in section 3.1, which are strong predictors of the test scores. We test the impact of the two treatment arms on the z-scores of endline Math test scores in column 5 of Table 7. We find that both the treatments led to a positive but statistically insignificant gain in test scores. Improving test scores has not been trivial in the education literature. It could mostly be improved in studies testing expensive interventions, which, unlike behavioral interventions, directly impact the cost of getting an education or classroom instruction.[13] Only a handful of behavioral interventions have shown a positive impact on test scores.[14] Our results are consistent with Oreopoulos & Petronijevic 2019 and Dobriyoni *et al.* 2019 who *do not* find the impact of the social psychology interventions on academic performance in their studies in Canada. However, the magnitude of the impact (0.042 sd) is not trivial and indicates that there might be underlying differences in the impact of goal-setting on test scores in our sample. We explore that formally below.

3.3 Treatment effect by the baseline learning distribution

Students with differences in pre-intervention *ability* may get impacted differently by the goal-setting nudge. For example, students with very high ability likely do not need a nudge to perform better in the endline exam and may not demonstrate any impact. Similarly, it is conceivable that students starting from very low ability levels might show significant marginal gains from a nudge compared to their counterparts. On the other hand, it is also possible that students with very low levels of ability may not demonstrate any gains from

[12] literature in psychology demonstrates that aspirations are shaped early in a child's life and tend to decline, become less flexible in response to growing understanding of the world (Gutman & Akerman 2008. Among studies that find changes in aspirations among students, it is often a long-term intervention like participation in athletics (e.g., see Hwang *et al.* 2016) that result in these changes.

[13] Muralidharan *et al.* 2019, Muralidharan & Sundararaman 2011 and Fiala *et al.* 2019 are examples of few such studies.

[14] Few notable examples include Bettinger & Baker 2014 and Alan *et al.* 2019.

the nudge because a smaller behavioral nudge like goal-setting may end up being *too softer* of an intervention to move their outcomes. We utilize the distribution of math test scores from the baseline to explore these possibilities.

Table 8 shows the results for all outcomes with the study sample divided in *quartiles* of baseline math z-scores. Panels A to D show students' results bunched into quartiles of lowest to the highest baseline math score. The lowest quartile of math scores (Panel A) shows positive movements in effort and self-discipline. There is a positive impact on time-use (a key intermediary outcome from section 3.1), but the coefficient is statistically insignificant and smaller in magnitude as compared to its role in test scores from table 5. These smaller positive movements do not translate into a higher test score in maths exam. The second quartile (Panel B) shows positive (but insignificant) movements in time-use, effort, and self-discipline. Unlike Panel A, it shows a positive movement in aspirations. These intermediary outcomes translate into a higher math score of almost 0.04 sd but are short of being statistically significantly different from zero (p-value = 0.3). The third quartile (Panel C) shows larger and consistent positive movements in time-use, effort, and self-discipline, which translates to a larger 0.1 sd increase in math score at the endline. The fourth quartile (Panel D) shows an improvement in student time-use but not the other intermediary outcomes and no improvement in the math test scores.

The *middle* distribution of the baseline math ability seems to be the most sensitive to goal-setting. In table 9 we combine the sample from the second and third quartile (Panel B and C).[15] With seven outcomes across three groups (1st quartile, 2nd + 3rd quartile, and 4th quartile), we are testing multiple hypotheses, but we find that the impact on time-use, self-discipline, and math z-score in table 9 passes the Benjamini-Hochberg criteria.[16]

This analysis provides two key insights into how goal-setting impacts performance in the math test. First, goal-setting does not have a uniform impact on all the students. It only

[15] We re-examine the balance in student characteristics in this sample and find that all but one comparison (English test score) out of 26 comparisons demonstrates a small and marginally significant imbalance.

[16] effort comes very close in terms of both being statistically significant (t-statistic = 1.61) and passing the B-H threshold.

improves the outcomes for students in the middle of the baseline math ability. It does not impact the lowest ability group since it likely ends up being too softer of a nudge. For the highest ability group, the underlying room for improvement is smaller; therefore, the goal-setting does not have any observed impact. The second insight is related to the relevance of intermediary outcomes in improving test performance. Goal-setting can only improve test performance when it consistently moves the important intermediary outcomes into the final test performance.

3.4 Heterogeneities

In this section, we conduct heterogeneity analyses around the main outcomes by gender, socio-economic status of the households, and estimation of own ability. We do this by using a difference-in-difference framework that interacts the pooled treatment indicator with the dimension of heterogeneity (such as gender) while controlling for the impact of the treatment and the heterogeneity dimension separately.

3.4.1 Gender

Male and female students might react differently to being in one of the two treatments. Recent studies testing interventions targeted at improving student outcomes find mixed results by gender.[17,18] We analyze the heterogeneity in treatment effect in table 10 where the interaction term shows the main outcome of interest. We find that while treated female students improve on most dimensions over treated male students, these differences are not statistically significant, except for self-discipline (marginally significant at 90% confidence level). We also conduct a similar analysis for students in the 2nd and 3rd quartile of baseline math scores. Table 11 summarizes the results. Although not statistically significant, girls

[17] Dobriyoni *et al.* 2019 evaluate interventions related to goal-setting in the context of college education but do not explore the effects differentially by gender of students. Huillery *et al.* 2021 evaluated a program in France targeted to improve student performance by developing their motivation, effort, and self-discipline and found a slightly higher impact on test scores for female children.

[18] Muralidharan *et al.* 2019 do not find differential impact by gender of tutoring intervention by which shows the substantial overall effect on test scores of students in Urban India.

(relative to boys) show small improvements in time-use, discipline, and aspirations, but they do not translate into improvements in test scores.

3.4.2 Socio-economic Status

Students belonging to different socio-economic status might demonstrate a varied level of motivation when subjected to the goal-setting treatment. Dobriyoni *et al.* 2019 finds some suggestive evidence that students with English as their mother tongue gained more from goal-setting in the context of a college education.[19] Muralidharan *et al.* 2019 finds no differential impact by socio-economic status for an intervention which leads to a substantial change in test scores. We analyze this by looking at *Parents being able to read and write english.* Table 12 reports the coefficient that interacts with the treatment indicator with an indicator equal to 1 if any parent of the student can speak or understand English. We find that treated students with neither parent familiar with English show small improvements relative to their counterparts, but except for time-use (marginally significant at 90% confidence level), none of these are statistically significant.

Conducting the same analysis with the students in the 2nd and 3rd quartile of baseline math scores provides slightly clearer evidence of heterogeneity. Table 13 shows the results. Starting from the third row, we observe that the students whose parents are familiar with English demonstrate better performance in terms of intermediary outcomes (columns 1 to 5) and test scores (columns 6 and 7). The first row shows that the treated students whose parents are not familiar with English improve their time-use, effort, and aspiration, thereby closing the test performance gap (column 7) relative to their treated counterparts whose parents are familiar with English.

This comparison by socio-economic status demonstrates that students coming from comparatively disadvantaged backgrounds show weaker outcomes (both intermediary and test scores) than their advantaged peers. But the goal-setting exercise improves their intermedi-

[19] These results, however, do not pass multiple hypothesis testing.

ary outcomes (likely because they start from a lower level), which helps close the initial gap in test performance.

4 Robustness

4.1 Do Teachers and Parents Alter their Behavior?

A natural concern in a cluster level randomization (schools in this study) is that teachers may alter their performance and effort to increase students' performance. In that sense, the treatment effect we observe on certain outcomes may result from teachers altering their behavior in connection to the treatment and not from the goal-setting per se. The same concern also holds for parents altering their input in children's studies. Table A-14 (column 1-2) estimates equation 1 with parent's and teachers's effort indices as outcomes and finds that both of them *do not* demonstrate a value statistically different from zero. Similarly, restricting the sample to only the students from the 2nd and 3rd quartile of baseline math scores (columns 3-4) shows that parents' and teachers' efforts do not change in response to the treatment. This analysis attenuates the concern that the observed treatment effects result from altered parent's and teacher's efforts.

4.2 Attrition

As discussed in Section 3.1, we have attrition in the study from baseline to endline. Table A-15 shows that this attrition ranges from 24.07% in (Goals + Recognition) the treatment to 28.25% in the control group. However, balance checks in Table 3 show that attrition is not selectively different in treatment vs. control and across both treatments. Nevertheless, in this sub-section, we aim to understand the attrits and if they can potentially induce any *upward bias* in the observed treatment effects.

In Table A-16 we analyze the nature of attrits by looking at the association of attrition with baseline variables. As observed, girls are less likely to attrit compared to boys. Students

who are repeating the grade or are new to the school are more likely to attrit. Looking at time-use and baseline Math test scores, it turns out that attrits had lower scores and fared worse on time-use factors than not attrits. Overall, it looks like the ones who did not participate in endline were worse in baseline academic indicators. A regression of an indicator of being attrit (equal to one) on the baseline math score within each study group (control and pooled treatment) shows that attrits performed lower than non-attrits at the baseline (a coefficient of -0.20 with a p-value of 0.005 for control group & -0.21 with a p-value of 0.000 for the pooled treatment group). Overall, while we provide evidence against differential attrition across study groups, we also find evidence that those who attrit had weaker baseline outcomes than non-attrits.

We calculate the bounds on treatment effects by using the bounding procedure suggested by Lee 2009. Table A-7 shows the upper and lower bounds on treatment effects for time-use, effort and discipline index, along with a 90% confidence interval for bounds. The lower bound occurs when the best-performing students in control schools attrit. We have shown that low-performing students drive attrition, and hence it is the upper bound which becomes more relevant in our case. Going by the upper bounds, we conclude that the attrition can *at best* lead us to underestimate these impacts, and hence our analysis is robust to the issue of attrition.

5 Discussion and Conclusion

In this paper, we conduct a large-scale field experiment in Zanzibar to evaluate the impact of goal-setting on the academic performance of secondary school students. We find sizable and statistically significant effects on critical behavioral outcomes such as time use, effort, and self-discipline, which are likely to enter students' education production function. We find modest improvements (although not statistically significant for the entire sample) in the performance on the test, but they are not as large as evidence from similar studies in

social psychology.[20] However, we find strong evidence that goal-setting has a heterogeneous impact on students with varying levels of ability, wherein students in the *middle* of the ability distribution show significant improvements in their performance on the test.

Recent experimental studies on *goal-settings* and *nudges* find it challenging to have an impact on test scores (see Dobriyoni *et al.* 2019; Oreopoulos *et al.* 2018; and Oreopoulos & Petronijevic 2019). For example, Oreopoulos *et al.* 2018 finds that both treatments led to a significant change in student's time use behavior, but this positive change did not translate into improvements in academic outcomes. There are notable exceptions like Huillery *et al.* 2021 that find a positive impact of interventions targeted to improve students' growth mindset on test scores. An important difference is that Oreopoulos *et al.* 2018 and Huillery *et al.* 2021 are conducted in a developed country. Mbiti *et al.* 2019 provide a closer geographic comparison where they test the impact of resource-intensive interventions in the form of grants, incentives for teachers, and a combination of both in Tanzania. Our average impact size of 0.04 sd from the full sample (although statistically insignificant) lies between the impact sizes of 0.01 sd and 0.07 sd from the incentives alone and grants alone interventions of Mbiti *et al.* 2019. The impact on students from the 2nd and 3rd quartile of baseline math distribution (0.08 sd) is close to a *third* of the impact size found in Mbiti *et al.* 2019 when they combine both grants and incentives. Our study provides evidence that less resource-intensive interventions in the form of behavioral nudges like goal-setting can have sizable impacts on student learning in disadvantaged settings. It appears that incentives targeted to move students' academic performance in disadvantaged settings have higher marginal gains than the developed country settings. This is likely because the students in former settings are starting from lower performance levels.

When we combine goal-setting with a recognition award in the second treatment, we find a weaker impact (although not statistically different from goal setting only treatment) on

[20] In particular, Morisano *et al.* 2010 find more than half a standard deviation increase in grades for upper-year students at McGill University. Similarly, Schippers *et al.* 2015 finds that goal-setting significantly reduces inequalities in achievement if implemented early in students' academic careers.

outcome measures. This result is consistent with theoretical and empirical evidence on extrinsic motivations crowding out intrinsic motivations in a context in which the utility from outcomes and gains have a stronger moral and social component attached to them.[21] Efforts to improve academic performance have a higher degree of morality attached to them compared to efforts towards competitions or at the workplace. Also, receiving social recognition for putting higher efforts towards academic performance may be construed as less moral or less prosocial.[22] Hence, it is plausible that such social comparisons might have diluted the goal-setting *bite* of the intervention.

We do not find statistically significant differences in the impacts by gender. This finding is inconsistent with recent studies testing similar interventions in different settings (see Dobriyoni *et al.* 2019). However, Mbiti *et al.* 2019 in the same setting but with a different intervention find higher gains for girls. We also find suggestive evidence that goal-setting enabled the students from weaker socio-economic backgrounds to reduce the learning gap between them and their more advantaged counterparts. This finding is consistent with Mbiti *et al.* 2019 and indicates that interventions targeted to improve learning outcomes in developing countries have a higher impact on students who are disadvantaged within these settings and facilitate equality in outcomes.

Overall, the results from this study suggest that goal-setting seems to move in the right direction by positively impacting effort, time-use, and self-discipline. The movement in these intermediary outcomes has a small average impact on actual academic performance, but it has a stronger effect on students who do not belong to the weakest or the strongest pre-existing learning levels. Furthermore, this study was conducted *at scale* encompassing the entire area of Zanzibar, and the results, therefore, circumvent the issues related to external validity and potential mismatches between trials at a small scale and large scale-ups.

[21] Bowles (2008) shows that incentives may be counterproductive and may crowd out intrinsic motivations when incentives may reduce dignity, morality, and autonomy.

[22] Heyman & Ariely (2004) shows that efforts in social markets are much less sensitive to compensation than in the monetary market. In a slightly different context, the model by Benabou & Tirole (2006) predicts that as publicity and rewards increase, incentives are more likely to backfire among volunteers whose preference for prosocial activities is most at risk of being misperceived as a preference for rewards.

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Tables

Table 1: Sample Size at Baseline

Study Group	(1) No. of Schools	(2) No. of Students
Control	62	7,105
Goal-Setting	64	5,962
Goal-Setting + Recognition	61	5,214
Total	187	18,281

Notes: This table reports the baseline sample size (both number of schools and number of students) for each of the study groups.

Table 2: Study Timeline

Month/Year	Activities
January, 2016	Randomization and Designing Instruments
February, 2016	Baseline Data Collection + Baseline Tests + goal-setting
August, 2016	Goal Reminders to Students
October, 2016	Endline Data Collection + Endline Tests

Notes: This table shows the timeline of field activities, data collection and rollout of interventions.

Table 3: Balance on Student Characteristics

	Mean (SD)				Difference & S.E.	
	(1)	(2)	(3)	(4)	(5)	(6)
	Overall	Control	GS	GS + R	GS vs. Control	GS + R vs. Control
Male Student	0.448	0.457	0.412	0.476	-0.045	0.019
	[.497]	[.498]	[.492]	[.499]	[.021]**	[.019]
Age	16.603	16.612	16.555	16.643	-0.057	0.031
	[1.284]	[1.27]	[1.321]	[1.26]	[.08]	[.075]
Is the student repeating the current grade?	0.064	0.071	0.053	0.068	-0.018	-0.003
	[.245]	[.256]	[.224]	[.252]	[.009]*	[.011]
Whether father can read and write in English	0.679	0.683	0.706	0.641	0.023	-0.042
	[.467]	[.465]	[.456]	[.48]	[.025]	[.03]
Whether mother can read and write in English	0.53	0.532	0.548	0.507	0.017	-0.025
	[.499]	[.499]	[.498]	[.5]	[.031]	[.036]
Asset Index	0	-0.007	0.057	-0.055	0.064	-0.048
	[.839]	[.843]	[.756]	[.916]	[.082]	[.086]
Household Asset Index	0	-0.007	0.065	-0.065	0.072	-0.058
	[.852]	[.866]	[.765]	[.919]	[.091]	[.095]
Baseline English Test Z-Score	0.043	0	0.121	0.011	0.121	0.011
	[1.038]	[1]	[1.064]	[1.053]	[.09]	[.096]
Baseline Math Test Z-Score	0.047	0	0.096	0.054	0.096	0.054
	[1.029]	[1]	[1.041]	[1.052]	[.108]	[.112]
Spend More Than 1 Hour in Math (Baseline)	0.377	0.372	0.388	0.371	0.016	-0.001
	[.485]	[.483]	[.487]	[.483]	[.017]	[.018]
Spend More Than 30 Minutes in Math (Baseline)	0.661	0.66	0.674	0.648	0.014	-0.011
	[.473]	[.474]	[.469]	[.478]	[.021]	[.022]
Baseline Effort in School (z-score)	0.006	0	0.059	-0.047	0.059	-0.047
	[.998]	[1]	[.948]	[1.047]	[.051]	[.054]
Absence in Endline Exam	0.266	0.282	0.267	0.241	-0.015	-0.042
	[.442]	[.45]	[.443]	[.428]	[.03]	[.03]
Observations	18,281	7,105	5,962	5,214		

Notes: This table reports the balance test for various student level variables captured in baseline survey. Means, standard deviations and differences are reported by comparing GS (Goal-Setting), GS + R (Goal-Setting + Recognition) to the Control group. SEs and SDs are contained in square brackets. Standard errors are clustered at the level of school.

Table 4: Balance on School Characteristics

	Mean (SD)				Difference & S.E.	
	(1)	(2)	(3)	(4)	(5)	(6)
	Overall	Control	GS	GS + R	GS vs. Control	GS + R vs. Control
Total Students in F2	132.595	143.86	0.267	120.768	-10.896	-23.092
	[132.577]	[133.077]	[.443]	[95.06]	[25.145]	[25.031]
Total Qualified Teachers in F2	4.832	4.638	0.267	4.951	0.308	0.313
	[2.062]	[1.799]	[.443]	[1.76]	[.456]	[.443]
Student-Teacher Ratio in F2	28.228	29.151	0.267	27.341	-1.098	-1.811
	[18.734]	[17.943]	[.443]	[16.596]	[4.234]	[4.054]
Does this school have two shifts?	0.602	0.583	0.267	0.553	0.083	-0.031
	[.492]	[.5]	[.443]	[.504]	[.114]	[.115]
Form 2 Pass Rate in 2015 for English	50.99	50.108	0.267	51.351	1.474	1.243
	[26.525]	[26.85]	[.443]	[26.804]	[8.328]	[8.223]
Form 2 Pass Rate in 2015 for Math	44.153	38.796	0.267	47.194	8.678	8.399
	[26.707]	[28.251]	[.443]	[23.507]	[8.408]	[8.532]
Form 2 Pass Rate in 2015 for Science	48.731	46.033	0.267	53.597	1.67	7.564
	[25.522]	[25.47]	[.443]	[21.711]	[8.198]	[8.476]
Average Teaching Experience in Month	150.491	139.479	0.267	162.742	10.063	23.263
	[87.158]	[96.821]	[.443]	[87.522]	[16.339]	[16.699]
Observations	187	62	64	61		

Notes: This table reports the balance test for various school level variables captured in baseline survey. Means, standard deviations and differences are reported by comparing GS (Goal-Setting), GS + R (Goal-Setting + Recognition) to the Control group. SEs and SDs are contained in square brackets.

Table 5: Predictors of the Endline Math Score

Dependent Variable:	(1) Endline Math Z-Score	(2) Endline Math Z-Score	(3) Endline Math Z-Score	(4) Endline Math Z-Score
Time-use Index	0.174***	0.175***	0.174***	0.173***
	(0.045)	(0.045)	(0.044)	(0.044)
Effort Index	0.038	0.045*	0.046*	0.047*
	(0.027)	(0.027)	(0.027)	(0.027)
Self-discipline Index	0.027	0.021	0.020	0.021
	(0.019)	(0.018)	(0.018)	(0.018)
Confidence Index	-0.055	-0.048	-0.048	-0.048
	(0.051)	(0.049)	(0.050)	(0.050)
Aspirations Index	0.147***	0.145***	0.144***	0.142***
	(0.042)	(0.041)	(0.041)	(0.040)
Constant	0.059	0.213	0.210	0.187
	(0.103)	(0.156)	(0.153)	(0.136)
Observations	4,264	4,264	4,263	4,205
Gender	No	Yes	Yes	Yes
BL Asset Index	No	No	Yes	Yes
Parent's Eng Ability	No	No	No	Yes

Notes: This table reports the results from an OLS regression of the endline math z-score on each of the intermediary outcomes: Time-use Index, Effort Index, Self-Discipline Index, Confidence Index, Aspirations Index, Math test score, and English test score. Construction of these indices is discussed in Section 2. The sample in this table is restricted to only the control group students participating in the endline exam. Standard errors are clustered at the level of school. *p<0.1; **p<0.05; ***p<0.01.

Table 6: Main Results

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Dependent Variable:	Time-use Index	Effort Index	Self-Discipline Index	Confidence Index	Aspirations Index	Math Z-score	English Z-score
Goal Setting	0.113***	0.106**	0.090**	0.018	0.018	0.056	0.062
	(0.042)	(0.048)	(0.043)	(0.034)	(0.039)	(0.071)	(0.065)
Goal Setting + Recognition	0.100**	0.051	0.069	-0.010	-0.026	0.026	0.065
	(0.044)	(0.055)	(0.044)	(0.043)	(0.040)	(0.068)	(0.059)
Observations	12,715	11,908	13,049	12,981	12,145	13,426	13,426
BL Outcome Controlled	Yes	No	No	No	Yes	Yes	Yes
B-H Passed (Goal Setting)	Yes	Yes	Yes	N/A	N/A	N/A	N/A
P-Value (Goal Setting)	[0.009]	[0.027]	[0.035]	-	-	-	-
B-H Passed (Goal Setting + Recognition)	Yes	N/A	N/A	N/A	N/A	N/A	N/A
P-Value (Goal Setting + Recognition)	[0.02]	-	-	-	-	-	-
Prob > F (Test of diff. by treatment)	(0.79)	(0.29)	(0.64)	(0.51)	(0.30)	(0.65)	(0.95)

Notes: This table reports the impact of interventions of key outcomes of interest: Time-use Index, Effort Index, Self-Discipline Index, Confidence Index, Aspirations Index, Math test score, and English test score. Construction of these indices is discussed in Section 2. All the results are subjected to Benjamin-Hochberg correction and last set of rows of the table reports if they pass the correction criteria (P-values in parenthesis). Standard errors are clustered at the level of school. *p<0.1; **p<0.05; ***p<0.01.

Table 7: Main Results - *Pooled Treatment Arms*

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Dependent Variable:	Time-use Index	Effort Index	Self-Discipline Index	Confidence Index	Aspirations Index	Math Z-score	English Z-score
Goal Setting (Pooled)	0.107***	0.080*	0.080**	0.005	-0.003	0.042	0.063
	(0.037)	(0.044)	(0.037)	(0.032)	(0.034)	(0.062)	(0.053)
Observations	12,715	11,908	13,049	12,981	12,145	13,426	13,426
BL Outcome Controlled	Yes	No	No	No	Yes	Yes	Yes

Notes: This table reports the impact of interventions of key outcomes of interest: Time-use Index, Effort Index, Self-Discipline Index, Confidence Index, Aspirations Index, Math test score, and English test score. The main explanatory variable is the treatment indicator which pools both the GS only and GS + Recognition treatment arms. Construction of these indices is discussed in Section 2. Standard errors are clustered at the level of school. *p<0.1; **p<0.05; ***p<0.01.

Table 8: Main Results - *By Quartiles of Baseline Math Scores*

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Dependent Variable:	Time-use Index	Effort Index	Self-Discipline Index	Confidence Index	Aspirations Index	Math Z-score	English Z-score
				Panel A: First Quartile of Baseline Math Score			
Goal Setting (Pooled)	0.068	0.121*	0.102**	-0.026	-0.058	0.010	0.037
	(0.048)	(0.061)	(0.050)	(0.047)	(0.045)	(0.026)	(0.044)
Observations	3,746	3,442	3,906	3,859	3,513	4,050	4,050
				Panel B: Second Quartile of Baseline Math Score			
Goal Setting (Pooled)	0.070	0.029	0.087	0.010	0.038	0.038	0.082*
	(0.043)	(0.059)	(0.055)	(0.050)	(0.052)	(0.038)	(0.049)
Observations	2,143	1,970	2,194	2,190	2,019	2,273	2,273
				Panel B: Third Quartile of Baseline Math Score			
Goal Setting (Pooled)	0.121***	0.095*	0.105**	0.015	0.020	0.097**	0.071
	(0.045)	(0.049)	(0.045)	(0.040)	(0.040)	(0.047)	(0.056)
Observations	3,561	3,331	3,633	3,616	3,392	3,723	3,723
				Panel C: Fourth Quartile of Baseline Math Score			
Goal Setting (Pooled)	0.124**	0.030	0.007	0.020	-0.026	0.004	0.003
	(0.052)	(0.067)	(0.053)	(0.068)	(0.049)	(0.147)	(0.088)
Observations	3,265	3,165	3,316	3,316	3,221	3,380	3,380

Notes: This table reports the impact of interventions of key outcomes of interest: Time-use Index, Effort Index, Self-Discipline Index, Confidence Index, Aspirations Index, Math test score, and English test score. The main explanatory variable is the treatment indicator which pools both the GS only and GS + Recognition treatment arms. Construction of these indices is discussed in Section 2. The study sample is divided into quartiles of the baseline math score and results are reported in four different panels. Standard errors are clustered at the level of school. *p<0.1; **p<0.05; ***p<0.01.

Table 9: Main Results - *Second & Third Quartiles of Baseline Math Scores*

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Dependent Variable:	Time-use Index	Effort Index	Self-Discipline Index	Confidence Index	Aspirations Index	Math Z-score	English Z-score
Goal Setting (Pooled)	0.103***	0.071	0.098**	0.013	0.028	0.075**	0.077
	(0.038)	(0.044)	(0.041)	(0.034)	(0.037)	(0.036)	(0.048)
Observations	5,704	5,301	5,827	5,806	5,411	5,996	5,996
BH Correction Passed	Yes	No	Yes	No	No	Yes	No
Critical Value	0.012	0.095	0.024	0.201	0.143	0.048	0.083

Notes: This table reports the impact of interventions of key outcomes of interest: Time-use Index, Effort Index, Self-Discipline Index, Confidence Index, Aspirations Index, Math test score, and English test score. The main explanatory variable is the treatment indicator which pools both the GS only and GS + Recognition treatment arms. Construction of these indices is discussed in Section 2. The sample of this table is restricted to students falling in 2nd and 3rd quartile of the distribution of baseline math score. Standard errors are clustered at the level of school. *p<0.1; **p<0.05; ***p<0.01.

Table 10: Heterogeneous Effects - By Gender

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Dependent Variable:	Time-use Index	Effort Index	Self-Discipline Index	Confidence Index	Aspiration Index	Math Z-score	English Z-score
Goals Pooled (=1)*Female (=1)	0.051	0.007	0.075*	-0.065	0.035	0.058	0.045
	(0.044)	(0.055)	(0.042)	(0.041)	(0.051)	(0.071)	(0.049)
Goals Pooled (=1)	0.075*	0.072	0.036	0.041	-0.014	0.010	0.041
	(0.043)	(0.057)	(0.041)	(0.041)	(0.050)	(0.092)	(0.059)
Female (=1)	0.031	0.118***	-0.038	0.109***	0.009	-0.128**	-0.207***
	(0.034)	(0.045)	(0.030)	(0.032)	(0.042)	(0.056)	(0.038)
Observations	12,715	11,908	13,049	12,981	13,065	13,426	13,426
BL Outcome Controlled	Yes	No	No	No	Yes	Yes	Yes

Notes: This table reports the heterogeneity (by gender) of the impact of interventions on main outcomes of interest: Time-use Index, Effort Index, Self-Discipline Index, Confidence Index, Aspiration Index, Math test score, and English test score. Construction of these indices is discussed in Section 2. The estimating equation used is a difference-in-difference styled equation where the interaction of pooled treatment indicator and gender (Female = 1) is reported in first row along with separate controls for treatment indicator and the gender. Standard errors are clustered at the level of school. *p<0.1; **p<0.05; ***p<0.01.

Table 11: Heterogeneous Effects - By Gender (For 2nd & 3rd Quartile of Baseline Math Score)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Dependent Variable:	Time-use Index	Effort Index	Self-Discipline Index	Confidence Index	Aspiration Index	Math Z-score	English Z-score
Goals Pooled (=1)*Female (=1)	0.072	-0.019	0.048	-0.074	0.071	-0.052	0.024
	(0.059)	(0.063)	(0.055)	(0.056)	(0.057)	(0.050)	(0.056)
Goals Pooled (=1)	0.057	0.080	0.070	0.057	0.008	0.107**	0.065
	(0.052)	(0.060)	(0.045)	(0.046)	(0.048)	(0.049)	(0.055)
Female (=1)	0.038	0.129***	-0.040	0.088**	0.014	-0.002	-0.161***
	(0.046)	(0.045)	(0.041)	(0.041)	(0.044)	(0.038)	(0.045)
Observations	5,704	5,301	5,827	5,806	5,833	5,996	5,996
BL Outcome Controlled	Yes	No	No	No	Yes	Yes	Yes

Notes: This table reports the heterogeneity (by gender) of the impact of interventions on main outcomes of interest: Time-use Index, Effort Index, Self-Discipline Index, Confidence Index, Aspiration Index, Math test score, and English test score. Construction of these indices is discussed in Section 2. The estimating equation used is a difference-in-difference styled equation where the interaction of pooled treatment indicator and gender (Female = 1) is reported in first row along with separate controls for treatment indicator and the gender. The sample of this table is restricted to students falling in 2nd and 3rd quartile of the distribution of baseline math score. Standard errors are clustered at the level of school. *p<0.1; **p<0.05; ***p<0.01.

Table 12: Heterogeneous Effects - By Parents English Language skill

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Dependent Variable:	Time-use Index	Effort Index	Self-Discipline Index	Confidence Index	Aspiration Index	Math Z-score	English Z-score
Goals Pooled (=1)*Any Parent Eng. (=1)	-0.092*	-0.032	-0.012	0.012	-0.052	0.039	0.010
	(0.051)	(0.070)	(0.055)	(0.051)	(0.056)	(0.052)	(0.053)
Goals Pooled (=1)	0.180***	0.106	0.090	-0.003	0.050	0.013	0.058
	(0.051)	(0.070)	(0.055)	(0.051)	(0.056)	(0.052)	(0.053)
Any Parent Eng. (=1)	0.155***	0.096*	0.040	0.054	0.175***	0.039	0.133***
	(0.039)	(0.050)	(0.034)	(0.041)	(0.036)	(0.038)	(0.039)
Observations	12,715	11,908	13,049	12,981	13,065	13,426	13,426
BL Outcome Controlled	Yes	No	No	No	Yes	Yes	Yes

Notes: This table reports the heterogeneity (by parent's ability to read or write in english) of the impact of interventions on main outcomes of interest: Time-use Index, Effort Index, Self-Discipline Index, Confidence Index, Aspiration Index, Math test score, and English test score. Construction of these indices is discussed in Section 2. The estimating equation used is a difference-in-difference styled equation where the interaction of pooled treatment indicator and parent's english ability (any parent can read or write in english = 1) is reported in first row along with separate controls for treatment indicator and the parent's ability to read or write in english. Standard errors are clustered at the level of school. *p<0.1; **p<0.05; ***p<0.01.

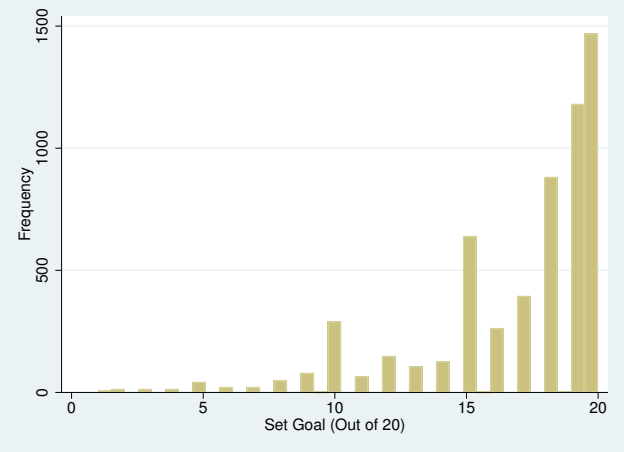
Table 13: Heterogeneous Effects - By Parents English Language skill (For 2nd & 3rd Quartile of Baseline Math Score)

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Dependent Variable:	Time-use Index	Effort Index	Self-Discipline Index	Confidence Index	Aspiration Index	Math Z-score	English Z-score
Goals Pooled (=1)*Any Parent Eng. (=1)	-0.119*	-0.129*	-0.098	-0.027	-0.123*	0.028	0.012
	(0.062)	(0.078)	(0.065)	(0.074)	(0.069)	(0.046)	(0.067)
Goals Pooled (=1)	0.195***	0.171**	0.173***	0.035	0.147**	0.055	0.071
	(0.060)	(0.080)	(0.065)	(0.068)	(0.068)	(0.042)	(0.058)
Any Parent Eng. (=1)	0.137***	0.128**	0.060	0.066	0.168***	0.064*	0.098*
	(0.045)	(0.063)	(0.050)	(0.058)	(0.053)	(0.033)	(0.050)
Observations	5,704	5,301	5,827	5,806	5,833	5,996	5,996
BL Outcome Controlled	Yes	No	No	No	Yes	Yes	Yes

Notes: This table reports the heterogeneity (by parent's ability to read or write in english) of the impact of interventions on main outcomes of interest: Time-use Index, Effort Index, Self-Discipline Index, Confidence Index, Aspiration Index, Math test score, and English test score. Construction of these indices is discussed in Section 2. The estimating equation used is a difference-in-difference styled equation where the interaction of pooled treatment indicator and parent's english ability (any parent can read or write in english = 1) is reported in first row along with separate controls for treatment indicator and the parent's ability to read or write in english. The sample of this table is restricted to students falling in 2nd and 3rd quartile of the distribution of baseline math score. Standard errors are clustered at the level of school. *p<0.1; **p<0.05; ***p<0.01.

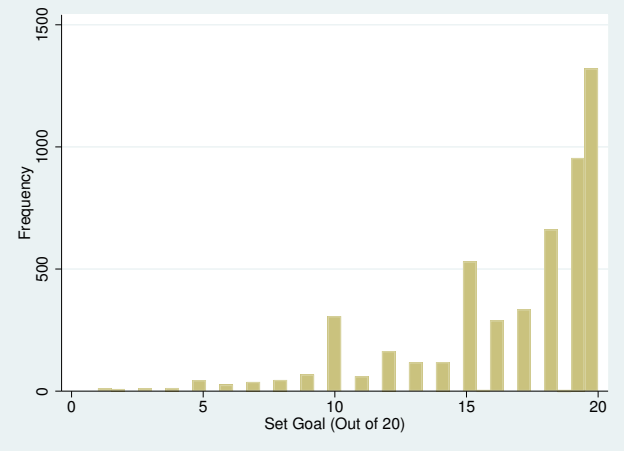
Figures

Figure 1: Distribution of Goals: Goal-Setting Arm



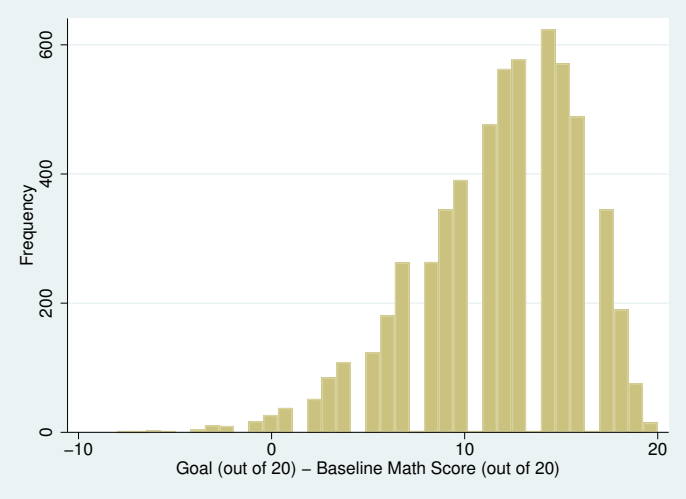
Notes: This figure shows the distribution of set goals (out of 20) for all the students in the Goal-Setting only treatment arm.

Figure 2: Distribution of Goals: Goal-Setting + Recognition



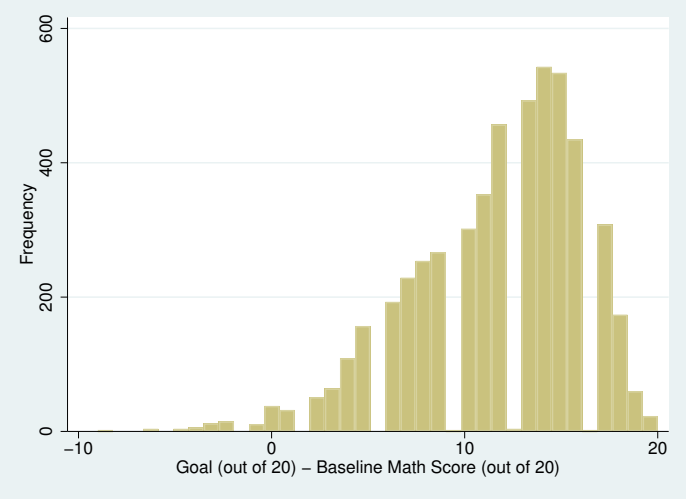
Notes: This figure shows the distribution of set goals (out of 20) for all the students in the Goal-Setting + Recognition treatment arm.

Figure 3: Goal *minus* Actual Baseline Score: Goal-Setting Arm



Notes: This figure shows the distribution of the difference between the set goal and actual baseline score for all the students in the Goal-Setting only treatment arm.

Figure 4: Goal *minus* Actual Baseline Score: Goal-Setting + Recognition



Notes: This figure shows the distribution of the difference between the set goal and actual baseline score for all the students in the Goal-Setting + Recognition treatment arm.

Appendix: Tables

Table A-14: Parent's and Teacher's Efforts

	(1)	(2)	(3)	(4)
	Full sample		*2nd & 3rd Quartile*	
Dependent Variable:	Parent's Effort Index	Teacher's Effort Index	Parent's Effort Index	Teacher's Effort Index
Goal-setting Pooled	-0.005	0.054	-0.005	0.065
	(0.040)	(0.073)	(0.047)	(0.078)
Observations	13,183	13,113	5,891	5,844
Baseline Outcome Controlled	No	No	No	No

Notes: This table reports the impact of interventions on Parents Effort Index and Teacher's Effort Index. Construction of these indices is discussed in Section 2. Standard errors are clustered at the level of school. *p<0.1; **p<0.05; ***p<0.01.

Table A-15: Attrition Rate

	(1)
Study Group	Attrition at Endline
Control	28.25%
Goal-Setting	26.72%
Goal-Setting + Recognition	24.07%

Notes: This table reports the attrition rates observed at endline survey for each of the study groups. *p<0.1; **p<0.05; ***p<0.01.

Table A-16: Attrition and Baseline Characteristics

	(1)	(2)
Baseline Variable	Coefficient	P-Value
Gender (Girl = 1)	-0.157	0
	[.017]	
Living with parents = 1	-0.001	0.931
	[.009]	
Mother's Occupation is Farming	-0.024	0.123
	[.015]	
Mother is housewife	-0.001	0.882
	[.008]	
Mother's occupation (Other non farming)	0.003	0.78
	[.011]	
Father's occupation is Farming	-0.021	0.1
	[.012]	
Father has no occupation	0.004	0.11
	[.003]	
Father's occupation (non farming)	-0.006	0.675
	[.014]	
Mother can read and write in English = 1	-0.011	0.379
	[.012]	
Father can read and write in English = 1	0.011	0.336
	[.012]	
Number of people in household	-0.005	0.683
	[.011]	
Asset Index	0.08	0.001
	[.024]	

Notes: This table reports the predictors of attrition using baseline characteristics of students. The dependent variables are baseline characteristics and the independent variable is a dummy taking the value 1 if student attrited at endline and 0 otherwise. Standard errors are clustered at the level of school. *p<0.1; **p<0.05; ***p<0.01.

Table A-6: Attrition and Baseline Characteristics *Continued*

Baseline Variable	(1) Coefficient	(2) P-Value
Student repeating current grade = 1	-0.015	0.002
	[.005]	
Student new to school (if not repeating grade) = 1	-0.018	0.02
	[.007]	
Student remembers last year's Math score = 1	0.002	0.896
	[.015]	
Student attended special session for last math exam = 1	0.01	0.448
	[.014]	
Student studied and did homework outside school	-0.127	0
	[.024]	
Helped in household	-0.029	0.222
	[.024]	
Sleeping frequency	0.04	0.126
	[.026]	
Played games/spend time with friends outside school	0.159	0
	[.026]	
Time spent studying math outside school	-0.08	0
	[.022]	
Wants to pursue further education after graduating school	-0.043	0
	[.009]	
Math score at Baseline	-0.551	0
	[.097]	
Expected math score at Baseline	-0.261	0.037
	[.123]	

Notes: This table reports the predictors of attrition using baseline characteristics of students. The dependent variables are baseline characteristics and the independent variable is a dummy taking the value 1 if student attrited at endline and 0 otherwise. Standard errors are clustered at the level of school. *p<0.1; **p<0.05; ***p<0.01.

Table A-7: Lee Bounds on Treatment Effect

	(1)	(2)	(3)	(4)
Index	**Treatment Effect**	**Lee Bound (Lower)**	**Lee Bound (Upper)**	**CI (90%)**
Time-Use	0.107	0.04	0.21	[0.01, 0.24]
	(0.037)	(0.024)	(0.026)	
Effort	0.08	0.08	0.165	[0.05, 0.20]
	(0.044)	(0.025)	(0.029)	
Discipline	0.08	0.032	0.162	[0.004, 0.21]
	(0.037)	(0.023)	(0.035)	

Notes: This table reports the upper and lower bounds of the lee bounding exercise for time-use, effort and discipline index. Standard errors associated with the bounds are included in parenthesis. 90% confidence intervals are reported in column 4.

A Appendix: Figures

Figure A.1: Script for "Goal Setting" Schools - Part 1 of 2

1.	**Check to confirm if it is a Treatment 1 school. VERY IMPORTANT**
2.	Give a summary of the exercise to the class teacher and ask for their assistance in carrying it out with the Form 2 students. You can say: *"We are doing a short exercise about student motivations and discussing personal goals with them'*
3.	Gather all students into the classroom and ask them to take a seat. Thank the students for their time after the test and the survey. Establish a relaxed environment where students are not afraid of speaking up and asking questions. Address the entire class about the importance of setting goals and achieving them. You can use the following script: *"Thank you so much for your time and patience. Hope you enjoyed your sodas. We would like to talk to you about the importance of setting goals and targets and striving towards achieving these targets. Setting goals is a fundamental component to long-term success. Goals help you focus and allocate your time and resources efficiently, and they can keep you motivated when you feel like giving up*
4.	Introduce the concept of Personal Best targets to students. You can say *"When setting targets or goals for yourself, it is important to make sure that the target is your personal best. For example, if you scored 85 out of 100 in your test, that means that you are capable of performing that well. Now when you set a goal for yourself for next year, should it be more than 85 or less? Yes, it should be more. Because you have once achieved 85 out of 100, it means you should push yourself to score higher. This higher score will be your Personal Best, meaning it is something you have yet to achieve."*
1.	Ask students to stand up from their seat. Tell the students to stand up and reach for the ceiling as high as they can. As they are reaching, say, *"Now reach three inches higher."* As students push themselves to reach higher, say, *"I thought you were already reaching as high as you could. Where did you get the extra three inches?"* Have the students sit down and respond to you about the following question. *"What is the difference between doing a good job and doing your personal best?"* Take answers from 1 or 2 students. If no one answers, say: *"When you do your personal best, it is even better than good. It is the best that you are capable of doing"*
2.	Now hand the questionnaires to the students and ask them to fill out their information. Make sure everyone knows how to do this.
3.	Turn to the first page of the questionnaire. You can say: *"We now want you to think about what you want to be when you grow up. Write this down on the sheet we provided you. [After 2 minutes]"* Make sure no one has any questions. *"Now we want you to think about how the knowledge of Math can help you become better at this profession. You can write as many things as you can think of, and they may be very small reasons. For example a carpenter needs to be good at Math to take accurate measurements"* Ask the teacher to go around the class and see if anyone is struggling to answer the question.
4.	Moving on to the goal setting questions: *"We now want you to think about how well you think you performed on the Math test you just took. The Math test had 20 questions so it was out of 20 marks. Think about how many questions you think you got right, and that should be your final score. Be as honest as possible. These scores will not be shared with your teachers or peers. Now we would like you to think about the exercise we did in trying to touch the ceiling, and how you pushed yourself to reach even higher after you set a higher goal for yourself. Think about how you study for your Math class and tests, and come up with ways of improving yourself to achieve an even higher target for yourself. You can do this by first looking at how well you think you performed on the Math test that you just took, and*

Figure A.1: Script for "Goal Setting" Schools - Part 2 of 2

	set a personal best (PB) target for next year's Math test which will be very similar to this test. Your personal best score should also be out of 20".
5.	Once the students have written down their Personal Best target/goals in Math, ask the class teacher to go over each student and check if the targets are reasonable. If not, the teachers should spend time with the student and go over their strengths to come to a more reasonable goal to achieve for them.
6.	For the Math final question, say: *"Now in the next question, write down what you scored in your Form 1 Math final school exam. The exam that you took was out of 100 marks. If you don't remember exactly what you scored, give an estimate, and we will check with your teachers"*
7.	Now ask students to fill out the rest of the questionnaire and let you know if they have any questions.
8.	Collect the students goal setting questionnaires. Before you finish say: "It is important that you remember your PB target score (out of 20) for any upcoming mathematics exams. Now that you have set this PB target, we encourage you to remember this target as you prepare for your exams, since these tests will help you achieve your target score in the next math test. During the school year, we will periodically go over the goals you set today, and see where you stand in your challenge to achieve them by the end of the year."
9.	Thank the students and excuse them.
10.	Ask teachers to put up the poster in the classroom or school as a reminder to the students. Encourage teacher to give reminders to students about their goal setting every month.

Figure A.2: Script for "Goal Setting + Recognition" Schools

1.	**Check to confirm if it is a Treatment 2 school. VERY IMPORTANT**
2.	Give a summary of the exercise to the class teacher, and ask for their assistance in carrying it out with the Form 2 students. You can say: "We are encouraging students to set higher goals for themselves. We want them to think about their score in last year's Math exam and set a personal best target for next year that is higher than that score. We will then track their performance to observe if it actually does improve. At the end of the year, those that meet their goals will be awarded at a grand ceremony at school."
3.	Carry out steps 2-8 same as that for Treatment 1 school
4.	Collect the students goal setting questionnaires. Before you finish say: "It is important that you remember your PB target score for any upcoming mathematics exams. Now that you have set this PB target, we encourage you to remember this target as you prepare for your exams, since these tests will help you achieve your target score in the math final exam. During the school year, we will periodically go over the goals you set today, and see where you stand in your challenge to achieve them by the end of the year. **At the end of the school year, students who meet their target will receive a certificate of recognition to be rewarded at a grand ceremony in the presence of their teachers, school peers, and some role models. Those that exceed their goals will receive a medal of "outstanding performance" at the ceremony, and those that don't meet their target will not receive any awards."**
5.	Thank the students and excuse them.
6.	Ask teachers to put up the poster in the classroom or school as a reminder to the students. Encourage teacher to give reminders to students about their goal setting every month.